### invidis happy hour #5

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#### 21 22 April 2020

FORM PEOPLE PARTY

- Gold Rush "Digital A-Frame"
- Outlook 2020 Digital Signage Technologies
- M&A Industry Consolidation

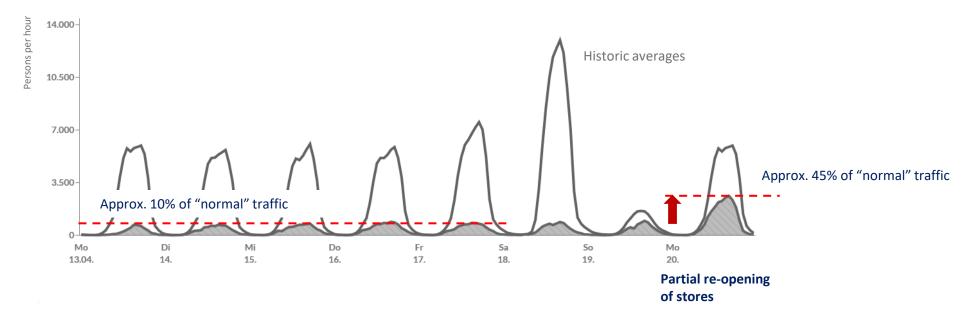


## **Rebooting Retail**

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**Cologne Schildergasse** 

Mo, 13. April 2020 – Mo, 20. April 2020







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	Phase I		Phase II	Phase III	Phase IV
Essentials <ul> <li>Grocery</li> <li>Beauty</li> <li>DIY</li> <li>Banking</li> </ul>	<ul><li>Fashion</li><li>Lifestyle</li></ul>	<ul> <li>Big Box / Sales Floor 800+ sqm</li> <li>Electronics / Telco</li> <li>Department Stores</li> <li>Shopping Malls</li> <li>Big high streets</li> </ul>	Services <ul> <li>Services</li> <li>Restaurants</li> </ul>	Critical Services <ul> <li>Education</li> <li>Healthcare</li> </ul>	Travel (mid-term) <ul> <li>Airlines &amp; Travel</li> <li>Hospitality</li> </ul>
<	— Access Control		<ul> <li>Contact-less</li> </ul>	ice   Info	Digital Journey



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- Digitally supported access control to stores becomes a new essential for retailers
- Digital A-Frames with integrated people counter seems to be the preferred solution easy and fast to deploy and operate
- Thousands of systems ordered, six-digit potential in EMEA

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#### Digital A-Frame

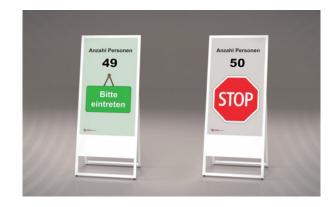
- System (Display, Stand, Sensor, Speaker, CMS, Analytics SW)
- Deployment & Operations

TCO 2-3k EUR

#### Security-Staff

- Staffed by external security (26d / month, 10h /day)
- Average 14EUR/h

Costs: 3,6k EUR / month





#### Payback approx. one month

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## Technology Revised Outlook 2020

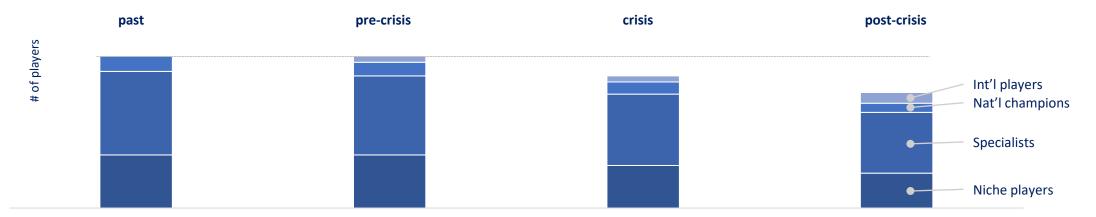
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	LCD	iLCD	LED	Projectors	
Supply	<ul> <li>Chinese NY stock</li> <li>Only a few fabs in Wuhan/Hubei</li> <li>Production almost back to normal</li> <li>Supply sufficient for decreased demand</li> </ul>				
Demand	<ul> <li>China growing again</li> <li>EMEA/Americas stalled</li> <li>Surge in Corona Solutions</li> <li>replacements postponed</li> </ul>	<ul> <li>Education very cyclical market</li> <li>Corona triggers demand in Education</li> <li>Limited corp. budgets due to crisis (all invest home office)</li> </ul>	<ul> <li>Rental &amp; Staging is dead</li> <li>Invests in Corp &amp; retail very limited</li> <li>replacement of LCD Videowall postponed</li> <li>DooH business struggling</li> </ul>	<ul> <li>Rental &amp; Staging and Digital Cinema are dead</li> <li>Cancellation of global sports events</li> <li>UST in Retail postponed</li> </ul>	
Market Outlook <sup>1</sup>	2019: 9% 2020e: low to mid single digit	2019e: low single digit 2020e: low single digit	2019: 30% 2020e.: mid teens	2019: Single Digit 2020e.: -60% 1H	



## M&A Outlook - industry consolidation

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- Separate national markets
- Many small to mid-sized players
- Low barriers to entry
- No significant M&A activity

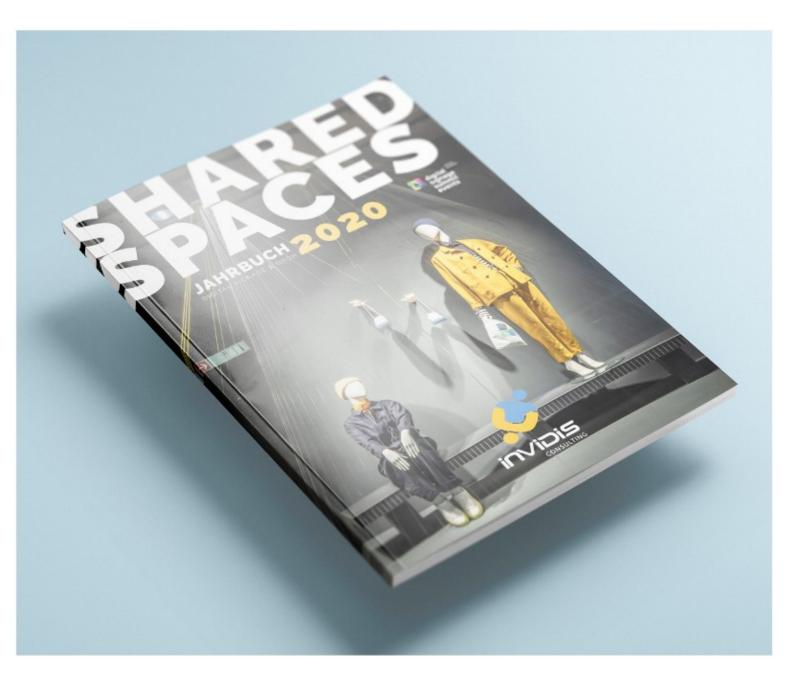
- Some international players start to form (investor backed)
- Int'l players buy nat'l champions or specialists
- More and more veterans / founders seek exit
- Int'l players continue to consolidate: execute pre-crisis discussions, opportunity driven-deals, valuation and timing challenges
- Many, even larger companies lose significant parts of their business
- Opportunity driven national deals Significant number of companies •

exit the market

- International players continue to consolidate
- New big players (Prof. Services, DXP players etc.) enter the market
- Opportunity driven national deals
- More companies exit the market
- Revenue per company > pre-crisis









# LOOKING FORWARD TO SEEING YOU IN MUNICH! DSS EUROPE 2020 | 1-2 JULY

A JOINT VENTURE OF





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